

THE FINANCIAL PLAN

CITY OF MORDEN

For the Year 2022

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Other Revenue and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of <u>Water & Sewer</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Account Title	2021 Budget	2021 Actual*	2022 Budget	2023 Budget
REVENUE				
Tax Levy	\$ 15,963,044.38	\$ 15,903,802.82	\$ 16,384,755.62	\$ 16,340,000.00
Grants In Lieu of Taxes	<u>582,265.13</u>	<u>582,265.00</u>	<u>584,409.83</u>	<u>582,000.00</u>
Subtotal	16,545,309.52	16,486,067.82	16,969,165.45	16,922,000.00
Less: Requisitions - School Taxes	<u>7,427,434.00</u>	<u>7,427,384.00</u>	<u>7,475,046.00</u>	<u>7,427,434.00</u>
Tax Levy and Grants in Lieu of Taxes	\$ 9,117,875.52	\$ 9,058,683.82	\$ 9,494,119.45	\$ 9,494,566.00
Other Revenue	6,087,808.74	5,898,167.26	5,030,044.90	4,234,982.00
Loan Proceeds	2,200,000.00	2,200,000.00	-	-
Transfers from Acc. Surplus & Reserves	<u>3,835,000.00</u>	<u>2,450,490.20</u>	<u>2,228,156.99</u>	<u>3,241,502.00</u>
TOTAL REVENUE	<u>21,240,684.26</u>	<u>19,607,341.28</u>	<u>16,752,321.34</u>	<u>16,971,050.00</u>
EXPENDITURES				
General Government Services	1,486,779.00	1,717,242.43	1,683,972.00	1,708,290.00
Protective Services	3,073,683.00	2,935,125.86	3,167,304.00	3,230,774.00
Transportation Services	1,698,070.00	1,316,624.73	1,904,018.40	2,003,347.00
Environment Health Services	644,620.00	648,092.10	685,834.00	699,554.00
Public Health & Welfare Services	153,450.00	153,844.29	152,370.00	155,420.00
Environmental Development Services	1,250.00	-	1,250.00	1,250.00
Economic Development Services	802,404.00	497,314.71	552,812.00	563,944.00
Community Services	3,242,830.15	3,036,261.89	3,212,628.49	3,277,660.00
Fiscal Services	8,992,288.11	7,011,586.80	4,066,374.01	3,990,625.00
Transfers to Reserves	<u>1,145,310.00</u>	<u>1,611,792.00</u>	<u>1,323,628.00</u>	<u>1,340,186.00</u>
	21,240,684.26	18,927,884.81	16,750,190.90	16,971,050.00
Allowance for Tax Assets	<u>-</u>	<u>-</u>	<u>2,130.44</u>	<u>-</u>
TOTAL EXPENDITURES	<u>21,240,684.26</u>	<u>18,927,884.81</u>	<u>16,752,321.34</u>	<u>16,971,050.00</u>
NET OPERATING SURPLUS (DEFICIT)	<u><u>-\$ 0.00</u></u>	<u><u>\$ 679,456.47</u></u>	<u><u>-\$ 0.00</u></u>	<u><u>\$ -</u></u>

Adopted by resolution of Council ___th March 2022

 Mayor

 Director of Finance and Administration

Account Title	2021 Budget	2021 Actual*	2022 Budget	2023 Budget
Other Revenue				
Taxes Added	\$ 384,954.74	\$ 322,619.48	\$ 200,000.00	\$ 200,000.00
Licences - Animal	1,000.00	1,065.00	1,000.00	1,000.00
Licences - Business	6,000.00	4,390.00	6,000.00	6,000.00
Licences - Other	200.00	195.00	200.00	200.00
Permits - Building	20,000.00	46,502.24	25,000.00	25,000.00
Permits - Plumbing	-	-	-	-
Fines	30,000.00	27,768.00	27,000.00	27,000.00
Sales of Service - Protective Services	216,000.00	227,131.92	240,500.00	240,500.00
Sales of Service - Transportation	67,500.00	58,199.40	48,500.00	48,500.00
Sales of Service - Humane - Animals	1,000.00	310.00	600.00	600.00
Sales of Service - Morden Beach	306,000.00	387,771.22	356,000.00	356,000.00
Sales of Service - Environmental Development	8,000.00	7,645.11	8,195.00	8,195.00
Sales of Service - Environmental Health	-	-	-	-
Sales of Service - Recreation Department	801,825.00	557,635.20	729,757.00	631,825.00
Sales of Service - Other	12,000.00	21,453.76	12,000.00	12,000.00
Sales of Goods/Assets	-	2,176.75	515,000.00	-
Rentals	36,686.00	43,317.50	33,086.00	33,086.00
Trailer Park	133,235.00	119,595.00	134,838.00	134,838.00
Returns from Investments	93,000.00	68,553.99	60,000.00	60,000.00
Tax & Redemption Penalties	90,000.00	125,949.16	90,000.00	90,000.00
Provincial Municipal Tax Sharing	1,652,745.00	1,656,459.86	1,652,745.00	1,652,745.00
Conditional Grants - Federal	487,686.00	487,686.00	487,686.00	487,686.00
Conditional Grants - Provincial	1,182,400.00	935,255.97	32,400.00	32,400.00
Tax Certificates	9,000.00	18,480.00	10,000.00	10,000.00
COVID-19 VACCINE SITE REVENUE	-	391,391.28	173,340.00	-
COVID-19 REIMBURSEMENT	-	77,750.14	-	-
Miscellaneous Revenue	<u>548,577.00</u>	<u>313,218.78</u>	<u>186,197.90</u>	<u>177,407.00</u>
Total Other Revenue	6,087,808.74	5,898,167.26	5,030,044.90	4,234,982.00
Loan Proceeds	2,200,000.00	2,200,000.00		
Transfers from Reserves	<u>3,835,000.00</u>	<u>2,450,490.20</u>	<u>2,228,156.99</u>	<u>3,241,502.00</u>
TOTAL OTHER REVENUE & TRANSFERS	<u>\$ 12,122,808.74</u>	<u>\$ 10,548,657.46</u>	<u>\$ 7,258,201.89</u>	<u>\$ 7,476,484.00</u>

Account Title	2021 Budget	2021 Actual*	2022 Budget	2023 Budget
GENERAL GOVERNMENT SERVICES				
Legislative	\$ 191,754.00	\$ 171,875.27	\$ 195,194.00	\$ 199,100.00
Administration Staff	558,630.00	526,539.35	569,850.00	581,000.00
Office	154,085.00	205,130.75	94,432.00	87,300.00
Professional Fees	60,000.00	34,061.26	22,500.00	22,950.00
Audit	26,000.00	52,965.00	27,000.00	27,540.00
Assessment	127,000.00	125,874.00	127,000.00	129,540.00
Civic Centre Maintenance	103,820.00	108,379.89	90,430.00	92,200.00
Elections	-	479.00	18,000.00	18,360.00
IT Department	226,030.00	209,732.81	290,981.00	296,800.00
PDO Building	25,630.00	22,714.53	27,365.00	28,000.00
Damage & Liability Insurance	222,860.00	235,224.57	244,900.00	250,000.00
Grants	96,000.00	92,601.08	65,220.00	66,500.00
Other General Government - Sundry	158,900.00	165,092.90	158,200.00	161,000.00
Sub-Total General Government Services	1,950,709.00	1,950,670.41	1,931,072.00	1,960,290.00
Recoveries - Shared Services	- 237,900.00	- 233,427.98	- 247,100.00	- 252,000.00
TOTAL GENERAL GOVT. SERVICES	\$ 1,712,809.00	\$ 1,717,242.43	\$ 1,683,972.00	\$ 1,708,290.00
PROTECTIVE SERVICES				
Police				
Salary & Benefits	\$ 2,186,146.00	\$ 2,114,635.27	\$ 2,216,873.00	\$ 2,261,200.00
Other	161,428.00	139,477.42	188,332.00	192,100.00
Office Maintenance	126,966.00	106,876.35	110,678.00	113,000.00
Automobiles	41,991.00	50,107.41	48,600.00	49,600.00
Detention of Prisoners	5,275.00	8,692.00	15,200.00	15,500.00
Police Board	4,550.00	1,636.91	4,550.00	4,640.00
Fire				
Salary & Benefits	253,050.00	257,233.08	261,600.00	266,830.00
Other, Public Education & EMO	18,902.00	20,837.16	20,266.00	20,670.00
Office Maintenance	58,350.00	41,622.52	56,980.00	58,120.00
Communications	63,450.00	64,290.75	59,800.00	61,000.00
Hydrant Rentals	57,000.00	57,000.00	57,000.00	58,140.00
Fire Fighting Equipment	86,275.00	65,234.43	112,125.00	114,368.00
Other Expenses & K-9 Unit	6,000.00	3,931.14	11,000.00	11,220.00
Other Protection				
Animal & Pest Control	4,300.00	3,551.42	4,300.00	4,386.00
TOTAL PROTECTIVE SERVICES	\$ 3,073,683.00	\$ 2,935,125.86	\$ 3,167,304.00	\$ 3,230,774.00

Account Title	2021 Budget	2021 Actual*	2022 Budget	2023 Budget
TRANSPORTATION SERVICES				
Planning & Engineering	\$ 486,100.00	\$ 462,919.91	\$ 512,214.40	\$ 522,500.00
Equipment Fuel	60,000.00	52,924.12	60,000.00	61,200.00
Equipment Repairs & Maintenance	169,500.00	145,669.83	169,420.00	172,800.00
Workshop & Yard Operations	103,720.00	120,509.93	105,680.00	107,790.00
Road Maintenance - Labour	135,000.00	129,326.51	163,808.00	167,080.00
Road Maintenance - Materials	108,350.00	33,256.59	101,350.00	103,400.00
Road Maintenance - Dust Control	-	-	-	-
Road Maintenance - Other	2,000.00	3,364.81	2,500.00	2,550.00
Sidewalks & Boulevards	32,900.00	24,130.95	43,494.00	44,364.00
Ditches & Road Drainage	72,000.00	36,695.16	73,196.00	74,660.00
Snow & Ice Removal - Labour	105,000.00	42,250.69	107,520.00	109,670.00
Snow & Ice Removal - Materials	235,500.00	97,820.80	236,500.00	241,230.00
Street Lighting	180,500.00	159,459.60	172,336.00	175,783.00
Traffic Services	7,500.00	8,295.83	8,000.00	8,160.00
Fleet Program	-	-	148,000.00	212,160.00
TOTAL TRANSPORTATION SERVICES	\$ 1,698,070.00	\$ 1,316,624.73	\$ 1,904,018.40	\$ 2,003,347.00
ENVIRONMENTAL HEALTH SERVICES				
Garbage and Waste Collection				
Garbage Collection	\$ 140,000.00	\$ 119,185.98	\$ 150,048.00	\$ 153,050.00
Nuisance Grounds	15,220.00	14,013.02	15,484.00	15,794.00
Other Environmental Health				
Recycle	409,000.00	389,387.05	419,782.00	428,180.00
Joint Waste Disposal Grounds	45,000.00	55,506.05	45,000.00	45,900.00
Willcox Road Waste Management	35,400.00	70,000.00	55,520.00	56,630.00
TOTAL ENVIRONMENTAL SERVICES	\$ 644,620.00	\$ 648,092.10	\$ 685,834.00	\$ 699,554.00

Account Title	2021 Budget	2021 Actual*	2022 Budget	2023 Budget
PUBLIC HEALTH & WELFARE SERVICES				
Public Health				
Medical Centre	\$ 125,000.00	\$ 125,999.99	\$ 125,000.00	\$ 127,500.00
Morden Health & Wellness	-	-	-	-
Cemetaries	2,450.00	2,384.87	2,450.00	2,500.00
Social Welfare				
Administration	9,800.00	9,799.43	9,800.00	10,000.00
Social Welfare Assistance	-	-	-	-
Gateway Resources				
Operating Grant	16,200.00	15,660.00	15,120.00	15,420.00
TOTAL PUBLIC HEALTH & WELFARE	\$ 153,450.00	\$ 153,844.29	\$ 152,370.00	\$ 155,420.00
ENVIRONMENTAL DEVELOP. SERVICES				
Planning & Zoning	\$ 1,250.00	\$ -	\$ 1,250.00	\$ 1,250.00
TOTAL ENVIRONMENTAL DEVELOP.	\$ 1,250.00	\$ -	\$ 1,250.00	\$ 1,250.00
ECONOMIC DEVELOPMENT SERVICES				
Natural Resources				
Destruction of Pests	\$ -	\$ -	\$ -	\$ -
Veterinary Services	10,049.00	10,048.70	10,049.00	10,250.00
Community Development	376,625.00	297,703.79	350,707.00	357,700.00
Municipal Airport	28,700.00	25,037.62	29,200.00	29,784.00
Regional Development	19,000.00	15,619.00	19,000.00	19,380.00
Industrial Development	21,000.00	15,301.53	22,856.00	23,300.00
Other Economic Development				
Corn & Apple	74,500.00	74,500.00	74,500.00	76,000.00
Public Receptions	-	-	-	-
Day Care & Tabor Home	45,000.00	45,000.00	45,000.00	46,000.00
Tax Title Property	1,500.00	14,104.07	1,500.00	1,530.00
TOTAL ECONOMIC DEVELOPMENT SERVICES	\$ 576,374.00	\$ 497,314.71	\$ 552,812.00	\$ 563,944.00

Account Title	2021 Budget	2021 Actual*	2022 Budget	2023 Budget
COMMUNITY SERVICES				
Recreation Department	\$ 1,761,441.00	\$ 1,654,541.35	\$ 1,681,422.27	\$ 1,715,050.00
Parks & Urban Forestry	743,024.00	721,716.85	783,744.61	800,000.00
Morden Beach & Campground	338,620.00	311,742.92	337,965.61	345,000.00
Manitoba Baseball Hall of Fame	26,325.00	26,325.00	26,325.00	26,850.00
Canadian Fossil Discovery Centre	179,480.00	179,480.00	179,480.00	183,000.00
Libraries	148,515.15	133,426.34	158,266.00	161,430.00
Old Post Office (Art Gallery)	45,425.00	9,029.43	45,425.00	46,330.00
TOTAL COMMUNITY SERVICES	\$ 3,242,830.15	\$ 3,036,261.89	\$ 3,212,628.49	\$ 3,277,660.00
FISCAL SERVICES				
Contribution to Capital	\$ 8,335,235.00	\$ 6,356,376.47	\$ 3,432,753.00	\$ 3,344,327.00
Contribution to Utility	210,848.00	210,848.00	210,848.00	215,065.00
Debenture Debt Charges	414,032.00	412,189.22	412,189.22	420,433.00
Other Long-term Debt Charges	32,173.11	32,173.11	10,583.79	10,800.00
TOTAL FISCAL SERVICES	\$ 8,992,288.11	\$ 7,011,586.80	\$ 4,066,374.01	\$ 3,990,625.00
TRANSFERS				
Transfer to Replacement Reserve	\$ 516,000.00	\$ 516,000.00	\$ 326,000.00	\$ 332,500.00
Transfer to General Reserve	141,624.00	141,624.00	509,942.00	520,000.00
Transfer to Community Dev. Reserve	-	-	-	-
Transfer to Recreation Trust	-	-	-	-
Transfer to Gas Tax Reserve	487,686.00	954,168.00	487,686.00	487,686.00
TOTAL TRANSFERS	\$ 1,145,310.00	\$ 1,611,792.00	\$ 1,323,628.00	\$ 1,340,186.00

Account Title	Revenue			
	2021 Budget	2021 Actual*	2022 Budget	2023 Budget
WATER & SEWER CONSUMER REVENUE				
Water Consumer Sales	\$ 1,796,550.00	\$ 1,646,690.32	\$ 1,725,600.00	\$ 1,811,880.00
Sewer Service Charges	603,750.00	583,316.06	537,450.00	564,320.00
Administration Charges	200,481.00	214,056.20	213,970.00	218,250.00
Debenture Charges	-	-	-	-
Discounts, Refunds & Cancellations	-	-	-	-
Net Consumer Revenue - Subtotal	2,600,781.00	2,444,062.58	2,477,020.00	2,594,450.00
Penalties	9,000.00	12,000.12	11,000.00	11,000.00
Hydrant Rentals	57,500.00	57,000.00	57,000.00	57,000.00
Connection Revenue	2,500.00	150.00	150.00	150.00
Other Revenue	-	-	30,000.00	30,000.00
Contribution from Revenue Fund	210,848.00	210,848.00	210,848.00	210,848.00
Transfer from Reserve - Utility	2,366,000.00	1,164,583.74	2,105,000.00	1,000,000.00
Grants	-	-	3,525,000.00	-
TOTAL REVENUE	\$ 5,246,629.00	\$ 3,888,644.44	\$ 8,416,018.00	\$ 3,903,448.00

Account Title	Expenditure			
	2021 Budget	2021 Actual*	2022 Budget	2023 Budget
ADMINISTRATION				
Legislative	\$ 15,500.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
General Administration	202,183.00	162,973.83	263,896.00	204,000.00
Total Administration	<u>217,683.00</u>	<u>177,973.83</u>	<u>278,896.00</u>	<u>220,000.00</u>
ENGINEERING				
Engineering	-	-	-	-
Total Engineering	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
WATER SUPPLY				
Purification & Treatment	809,312.00	742,023.14	836,028.00	852,750.00
Water Purchases	100,000.00	179,128.69	462,773.00	472,100.00
Service of Supply	10,600.00	10,778.01	8,745.00	9,000.00
Transmission & Distribution	178,900.00	113,806.40	222,600.00	227,000.00
Other Water Supply Costs	9,000.00	20,623.28	24,200.00	25,000.00
Connections	82,000.00	61,537.67	79,440.00	81,000.00
Total Water Supply	<u>1,189,812.00</u>	<u>1,127,897.19</u>	<u>1,633,786.00</u>	<u>1,666,850.00</u>
SEWAGE COLLECTION & DISPOSAL				
Sewage Collection System	82,400.00	79,708.05	101,555.00	103,590.00
Sewage Lift Station	64,000.00	63,750.66	64,840.00	66,100.00
Sewage Treatment & Disposal	100,020.00	58,469.84	94,470.00	96,360.00
Other Sewage Collection & Disposal Costs	-	8,300.00	8,300.00	8,500.00
Total Sewage Collection & Disposal	<u>246,420.00</u>	<u>210,228.55</u>	<u>269,165.00</u>	<u>274,550.00</u>
CONTRIBUTION TO CAPITAL	<u>2,366,000.00</u>	<u>1,476,184.96</u>	<u>5,630,000.00</u>	<u>507,150.00</u>
TRANSFERS TO RESERVES				
Utility Capital Fund	-	-	-	-
Utility Replacement Fund	765,056.34	666,878.10	142,513.32	773,240.00
Total Transfers to Reserves	<u>765,056.34</u>	<u>666,878.10</u>	<u>142,513.32</u>	<u>773,240.00</u>
DEBENTURE DEBT CHARGES	<u>461,657.66</u>	<u>461,657.66</u>	<u>461,657.68</u>	<u>461,658.00</u>
OTHER LONG-TERM DEBT CHARGES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURE	<u>5,246,629.00</u>	<u>4,120,820.29</u>	<u>8,416,018.00</u>	<u>3,903,448.00</u>
NET OPERATING SURPLUS (DEFICIT)	<u>\$ -</u>	<u>-\$ 232,175.85</u>	<u>\$ -</u>	<u>\$ -</u>

*Actual numbers are unaudited numbers as of Dec. 31, 2021

**CALCULATION OF TAX LEVIES
CITY OF MORDEN
For the Year 2022**

Education (Requisition) Taxes:	Assessments				Expenditures			Mill Rate [M/R]	Revenues			
	Taxable	Converted Fees Asmt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Converted Fees Revenue	Total
Education Support Levy (ESL)	98,617,950		11,681,260	110,299,210	961,084.00	-	961,084.00	8.713	859,258.20	101,778.82	46.98	961,084.00
School Division - WSD	469,496,090	4,223,350	16,014,640	489,734,080	6,513,962.00	-	6,513,962.00	13.301	6,244,767.49	213,010.73	56,183.78	6,513,962.00
Total Education Taxes	568,114,040	4,223,350	27,695,900	600,033,290	7,475,046.00	-	7,475,046.00		7,104,025.69	314,789.55	56,230.76	7,475,046.00

Municipal Taxes:	Assessments				Expenditures			Mill Rate Frt/PP	Revenues			
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues Transfers	Total
Page 1												
General Borrowing												
Lagoon Expansion L.I.	443,972,750	32,172,530	12,897,020	489,042,300	210,848.24	418.03	211,266.27	0.432	205,694.76	5,571.51		211,266.27
AEC Ice plant/generator/floor replacement	485,655,950	38,707,660	13,755,890	538,119,500	175,843.77	121.31	175,965.08	0.327	171,466.90	4,498.18		175,965.08
Tabor Infrastructure	485,655,950		16,014,640	501,670,590	140,053.84	413.93	140,467.77	0.280	135,983.67	4,484.10		140,467.77
03-2019 Fire Heavy Rescue	485,655,950	38,707,660	13,755,890	538,119,500	96,291.61	31.78	96,323.39	0.179	93,861.09	2,462.30		96,323.39
Local Improvement Borrowing												
Frontage Levies -by-law 9-2016 Dogwood/Iris				-	10,583.79		10,583.79		10,583.79			10,583.79
Special Services Levies												
Sanitation Collection, Tipping fee				-	530,425.38		530,425.38	PP\$158.81	527,407.99	3,017.39		530,425.38
Municipal Assessment	485,655,950		16,014,640	501,670,590	127,000.00	424.33	127,424.33	0.254	123,356.61	4,067.72		127,424.33
Special Services	485,655,950	38,707,660	13,755,890	538,119,500	3,067,840.00	20.73	3,067,819.27	5.701	2,989,396.94	78,422.33		3,067,819.27
Deficit Recovery												
General				-								
Utility				-								
Reserve Funds												
General Reserve	485,655,950		16,014,640	501,670,590	509,942.00	256.99	510,198.99	1.017	493,912.10	16,286.89		510,198.99
Machinery Reserve	485,655,950		16,014,640	501,670,590	326,000.00	85.88	326,085.88	0.650	315,676.37	10,409.52		326,085.88
General Municipal												
General Levy	485,655,950		16,014,640	501,670,590	4,397,747.14	398.92	4,398,146.06	8.767	4,257,745.71	140,400.35		4,398,146.06
Business fees - BellMTS					2,644.00		2,644.00		2,644.00			2,644.00
Other Revenue and Transfers					7,154,971.13		7,154,971.13				7,154,971.13	7,154,971.13
Total Municipal					16,750,190.90	2,130.44	16,752,321.34	17.607	9,327,729.93	269,620.28	7,154,971.13	16,752,321.34
Total (Education + Municipal) Taxes					24,225,236.90	2,130.44	24,227,367.34		16,431,755.62	584,409.83	7,211,201.89	24,227,367.34

SUNDRY REVENUE AND EXPENDITURE ANALYSIS
CITY OF MORDEN
For the Year 2022

Part 1 - Grants in Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm/Residential	Other				
Housing (MHRC)	3,264,360.00		30.908	100,894.84	2,382.15	103,276.99
Manitoba Hydro		136,500.00	39.487	5,389.98		5,389.98
		53,760.00	39.487	2,122.82		2,122.82
Centra Gas		2,258,750.00	32.848	74,195.42		74,195.42
		13,980.00	39.487	552.03		552.03
		24,510.00	39.055	957.24		957.24
Highways Transportation (Highways Yard)		571,550.00	39.487	22,568.79		22,568.79
Attorney General - Court House		684,980.00	39.487	27,047.81	158.81	27,206.62
Attorney General - Land Titles Office		141,830.00	39.487	5,600.44	158.81	5,759.25
Sustainable Dev. - Crown Land (Lake)		17,810.00	39.055	695.57		695.57
Post Office		641,100.00	39.487	25,315.12	158.81	25,473.93
Research Station	306,230.00		30.476	9,332.67		9,332.67
Farm	278,820.00		30.476	8,497.32		8,497.32
		6,656,920.00	39.487	262,861.80		262,861.80
Farm	483,970.00		30.476	14,749.47		14,749.47
RCMP		479,570.00	39.487	18,936.78	158.81	19,095.59
	4,333,380.00	11,681,260.00		579,718.08	3,017.39	
Total - Pages 1, 8						582,735.47

Part 2 - Conditional Grant

Government Agency	Purpose	Amount
MANITOBA GOVERNMENT		
Public Works	Airport Grant	2,400.00
Total - Page 8		2,400.00

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount
Total - Page 1				-

Part 3 - Transfers to Recover Previous Year's Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

**CITY OF MORDEN 2022
GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES**

Part 1 - Debenture Debt Charges

Page 11

Purpose	By-Law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total	Frontage	Other	Net Requirement	Area to be Levied
Debentures -											
Tabor Home Infrastructure	30-2017	2027	\$ 736,769.30	\$ 111,393.51	\$ 625,375.79	\$ 28,660.33	\$ 140,053.84			\$ 140,053.84	
Fire Heavy Rescue Vehicle	03-2019	2029	672,387.32	75,279.51	597,107.81	21,012.10	96,291.61			96,291.61	
Repairs and Upgrades at Access Event Centre	02-2021	2035	2,054,998.70	124,468.80	1,930,529.90	51,374.97	175,843.77			175,843.77	
Debentures - Not Sold											
Paving - Conner/Dogwood	5-2011	2021	-	-	-	-	-	-			
Dogwood / Iris L.I.	9-2016	2026	48,470.64	9,129.67	39,340.97	1,454.12	10,583.79	10,583.79			
							\$ 10,583.79	\$ 10,583.79		\$ 412,189.22	

Part 2 - Summary (by area) - to be carried forward to page 8

Area to be Levied	Taxable Assessment	Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised by Frontage	Raised by Other Rev.	Raised by Mill Rate
At Large	\$ 485,655,950	\$ 38,707,660	\$ 13,755,890	\$ 538,119,500	\$ 412,189.22			\$ 412,189.22
Various					\$ 10,583.79	\$ 10,583.79		
					\$ 422,773.01	\$ 10,583.79	\$ -	\$ 412,189.22

**CITY OF MORDEN 2022
UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES**

Part 1 - Debenture Debt Charges

Page 12

Purpose	By-Law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total	Frontage	Other	Net Requirement	Area to be Levied
<i>Debentures - Sold</i>											
Lagoon Expansion	31-2007	2022	\$ 199,383.68	\$ 199,383.68	\$ -	\$ 11,464.56	\$ 210,848.24			\$ 210,848.22	
Water Storage	17-2013	2028	\$ 1,494,308.37	188,048.49	1,306,259.88	62,760.95	250,809.44		\$ 250,809.44		
							\$ 461,657.68	\$ -	\$ 250,809.44	\$ 210,848.22	

Part 2 - Summary (by area) - to be carried forward to page 8

Area to be Levied	Taxable Assessment	Exempt Assessment	Grant Assessment	Total Requirement	Total Requirement	Raised by Frontage	Raised by Other Rev.	Raised by Mill Rate
Local Improvement				\$ -	\$ 461,657.68		\$ 250,809.44	\$ 210,848.22
				\$ 461,657.68		\$ -	\$ 250,809.44	\$ 210,848.22

CAPITAL ESTIMATES 2022							
Particulars of Expenditure	Estimated Total Cost	Borne By General Fund	Borne By Utility Fund	Borne By Reserve	Borne By Debenture	Borne By Grant (Utility)	Borne By Grant/Other
ADMINISTRATION							
Civic Centre expansion & improvement	\$ 2,000,000.00				\$ 2,000,000.00		
Fire proof filing cabinet	7,000.00	\$ 7,000.00					
Laptops council/staff	26,000.00	26,000.00					
Projectors/TV Screens	7,000.00	7,000.00					
City servers	9,500.00	9,500.00					
Photocopiers AEC/CC	17,400.00	17,400.00					
Admin office improvement	60,000.00	60,000.00					
POLICE DEPT.							
New vehicle to replace 605	70,000.00			\$ 70,000.00			
SOCO camera with updated battery	6,842.00	6,842.00					
Kitchen/meeting room upgrade	10,000.00	10,000.00					
Meeting room desks	6,000.00	6,000.00					
Breaching equipment for vehicles	5,200.00	5,200.00					
Photocopier	6,600.00	6,600.00					
Room renovation	60,000.00	60,000.00					
FIRE DEPARTMENT							
Turn out gear	15,000.00	15,000.00					
Fire hall expansion (tentative)	345,000.00			345,000.00			
PLANNING & ENGINEERING							
Stephen Street lighting	15,000.00			15,000.00			
South Railway drainage (Décor)	50,000.00			50,000.00			
Maple Street Bridge	30,000.00			30,000.00			
Cemetery road	400,000.00			400,000.00			
Dublin Drive reconstruction	130,000.00			130,000.00			
Colert Road path	68,000.00			68,000.00			
Buhler Drive sidewalk	50,000.00	50,000.00					
Poplar St. upgrades	25,000.00	25,000.00					
Gaslight culvert work	8,000.00	8,000.00					
8" Sewer Main for 4th and 5th Street	467,500.00			467,500.00			
Stephen/Mountain St. to address drainage issue	30,000.00	30,000.00					
S.Railway @ Route 100 clean ditch/landscape	15,000.00			15,000.00			
Heater (Workshop)	20,000.00	20,000.00					
RECREATION							
Campground office	300,000.00			300,000.00			
Lighting Morden Park	32,500.00	32,500.00					
Lighting Confederation Park	6,200.00	6,200.00					
C/S Water truck	80,000.00			80,000.00			
Spray Park water recirculation	210,000.00			210,000.00			
Parks shop (tentative)	180,000.00	180,000.00					
AEC dressing room renovation	40,000.00	40,000.00					
Ball Diamond gazebo	30,000.00	30,000.00					
40-acre consultation/subdivision	50,000.00	50,000.00					
Noise reduction	100,000.00	79,000.00		21,000.00			
AEC scissor lift	28,500.00	28,500.00					
Facilities trailer	17,500.00	17,500.00					
PUF side by side	10,000.00	10,000.00					
Conner Hill Park	296,011.00	141,422.01		56,656.99			97,932.00
Downtown tree wells	20,000.00	20,000.00					
Yurts	72,000.00	72,000.00					
UTILITY							
BTHC to Wilcocks 12" pipeline and booster stn Rd 12N	600,000.00		150,000.00			\$ 450,000.00	
Design for WTP upgrades	350,000.00		175,000.00			\$ 175,000.00	
New wastewater treatment system	1,500,000.00		750,000.00			\$ 750,000.00	
Design Pembina River water diversion	300,000.00		150,000.00			\$ 150,000.00	
PVWC PTH23 booster stn upgrade	2,000,000.00		250,000.00			\$ 1,750,000.00	
Water pump	150,000.00		150,000.00				
Décor lift station	500,000.00		250,000.00			\$ 250,000.00	
Algae control in raw water source	200,000.00		200,000.00				
Sewer camera	30,000.00		30,000.00				
TOTAL	\$ 11,062,753.00	\$ 1,091,664.01	\$ 2,105,000.00	\$ 2,243,156.99	\$ 2,000,000.00	\$ 3,525,000.00	\$ 97,932.00

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Gas Tax Transfers
	To Operating	To Capital	To Operating	To Capital	To Capital
General Reserve		92,657			
Machinery Replacement		150,000			
Utility Fund				2,105,000.00	
Gas Tax Reserve					2,000,500.00

PURPOSE	CAPITAL EXPENDITURE						SOURCE OF FUNDS			
	2023	2024	2025	2026	2027	Total	Operating	Reserves	Debenture Sales	Other
FIRE SERVICES										
Turn Out Gear	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 75,000.00	\$ 75,000.00			
SCBA Harness (4)			36,000.00			36,000.00	36,000.00			
Pre-Fire Plan software	20,000.00					20,000.00	20,000.00			
Fire Hall Back Up Generator						-	-			
Ladder Truck Replacement (used)	850,000.00					850,000.00	600,000.00	\$ 250,000.00		
Pumper Truck Replacement (new)		850,000.00				850,000.00		\$ 850,000.00		
Jaws Upgrade					20,000.00	20,000.00	20,000.00			
Chief Vehicle			50,000.00			50,000.00		\$ 50,000.00		
Training Site Development				20,000.00		20,000.00	20,000.00			
POLICE SERVICES										
Police Vehicle	60,000.00		60,000.00			120,000.00		120,000.00		
Fleetnet Radios	5,000.00	5,000.00	5,000.00	5,000.00		20,000.00	20,000.00			
RECREATION										
Expand Hall and develop new stage area						-	-			
AEC Lobby Floor Tiles		100,000.00				100,000.00	100,000.00			
AEC Chairs	35,000.00					35,000.00	35,000.00			
AEC Score clock on Buhler	20,000.00					20,000.00	20,000.00			
Skid Loader - Bobcat	6,500.00	6,500.00	6,500.00	6,500.00		26,000.00	26,000.00			
1 Ton Truck - Ford F350 - Facilities		70,000.00				70,000.00		70,000.00		
1/2 Ton Truck - Ram 1500 - Facilities		45,000.00				45,000.00		45,000.00		
1/2 Ton Truck - Chev Silverado			45,000.00			45,000.00		45,000.00		
By-law Van		35,000.00				35,000.00		35,000.00		
Dodge Caliber Replacement			25,000.00			25,000.00		25,000.00		
Sports Field - 40-acre	600,000.00					600,000.00		600,000.00		
ART GALLERY										
Repaint Outside Trim		10,000.00				10,000.00	10,000.00			
Electrical Upgrades		10,000.00				10,000.00	10,000.00			
Wall Repairs/Interior Paint		5,000.00				5,000.00	5,000.00			

PURPOSE	CAPITAL EXPENDITURE						SOURCE OF FUNDS			
	2023	2024	2025	2026	2027	Total	Operating	Reserves	Debenture Sales	Other
PARKS & FORESTRY										
Skate Park Completion			100,000.00			100,000.00	100,000.00			
Falcon Green Space	50,000.00					50,000.00	50,000.00			
Kubota Mower	15,000.00					15,000.00	15,000.00			
1/2 Ton Truck	40,000.00					40,000.00		40,000.00		
Cemetery Mower		15,000.00				15,000.00	15,000.00			
Wood Chipper			45,000.00			45,000.00	45,000.00			
Front Deck Mower - JD with 60" Deck			15,000.00			15,000.00	15,000.00			
3/4 Ton Truck - Chevy 2500				40,000.00		40,000.00		40,000.00		
Skate Park - grounds				100,000.00		100,000.00	100,000.00			
Creek Pathway		5,000.00				5,000.00	5,000.00			
Outdoor Rink - Lions Park					150,000.00	150,000.00	150,000.00			
Corridor Pathway				100,000.00		100,000.00		100,000.00		
BEACH										
1 Ton Truck			70,000.00			70,000.00		70,000.00		
John Deere Gator		15,000.00				15,000.00	15,000.00			
Golf Cart	4,000.00					4,000.00	4,000.00			
ENGINEERING										
Airport runway			300,000.00	300,000.00		600,000.00		600,000.00		
Airport Self-Serve Fueling Terminal	20,000.00					20,000.00	20,000.00			
Sidewalks and Pathways	120,000.00	120,000.00	127,000.00	127,000.00		494,000.00	494,000.00			
Drainage		145,000.00	185,000.00	30,000.00	45,000.00	405,000.00	405,000.00			
Academy Dr/Mountain		75,000.00				75,000.00	75,000.00			
Exeter Dr		130,000.00				130,000.00	130,000.00			
9th st to 10th st 400bl		300,000.00				300,000.00	300,000.00			
Intersection upgade at Wardrop and 5th Street		85,000.00				85,000.00	85,000.00			
Controlled Intersection PTH 3 and La Vereandrye Blvd					1,600,000.00	1,600,000.00			1,600,000.00	
Stephen St backlane 8th to 7th St			120,000.00			120,000.00	120,000.00			
Stephen St backlane 7th to 6th St				120,000.00		120,000.00	120,000.00			
Stephen backlane Mountain to 15th			120,000.00			120,000.00	120,000.00			
7th st to 8th st 400bl			300,000.00			300,000.00	300,000.00			
1st st reconstruction from Wardrop Street to Rampton Street					600,000.00	600,000.00		600,000.00		
Gilmour @5th to Wardrop @2nd St				330,000.00		330,000.00	330,000.00			
Industrial Parkway - PTH 3 @ Road 27W				550,000.00		550,000.00				550,000.00

PURPOSE	CAPITAL EXPENDITURE						SOURCE OF FUNDS			
	2023	2024	2025	2026	2027	Total	Operating	Reserves	Debenture	Other
									Sales	
TRANSPORTATION										
International Tandem Truck				90,000.00		90,000.00		90,000.00		
Trackless Tractor with Blower	120,000.00					120,000.00	120,000.00			
Ravo Street Sweeper				300,000.00		300,000.00		300,000.00		
Kenworth T300 Dump Truck			140,000.00			140,000.00		140,000.00		
John Deere 1030			60,000.00			60,000.00		60,000.00		
Chev Silverado (to be used for signs, etc.)				30,000.00		30,000.00		30,000.00		
Public Works Shop Flooring	20,000.00					20,000.00	20,000.00			
TOTALS	\$ 2,000,500.00	\$ 2,041,500.00	\$ 1,824,500.00	\$ 2,163,500.00	\$ 2,430,000.00	\$ 10,460,000.00	\$ 4,150,000.00	\$ 4,160,000.00	\$ 1,600,000.00	\$ 550,000.00

Source of Funds	2023	2024	2025	2026	2027	TOTAL
Annual						
OPERATING	\$ 1,050,500.00	\$ 1,041,500.00	\$ 1,074,500.00	\$ 753,500.00	\$ 230,000.00	\$ 4,150,000.00
RESERVES	950,000.00	1,000,000.00	750,000.00	860,000.00	600,000.00	4,160,000.00
DEBENTURE SALES	-	-	-	-	1,600,000.00	1,600,000.00
OTHER	-	-	-	550,000.00	-	550,000.00
	\$ 2,000,500.00	\$ 2,041,500.00	\$ 1,824,500.00	\$ 2,163,500.00	\$ 2,430,000.00	\$ 10,460,000.00

FOR MUNICIPAL USE ONLY		FOR DEPARTMENTAL USE	
ADOPTED BY RESOLUTION OF COUNCIL MARCH ____, 2022			
_____	_____	_____	_____
Mayor	Director of Finance and Administration	Date Received	Authorized Signature