

# THE FINANCIAL PLAN

## CITY OF MORDEN

### For the Year 2024

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Other Revenue and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of <u>Water &amp; Sewer</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 15	Summary of Departments	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Account Title	2023 Budget	2023 Actual*	2024 Budget	2025 Budget
<b>REVENUE</b>				
Tax Levy	\$ 17,132,484.51	\$ 17,129,314.74	\$ 19,599,043.58	\$ 19,864,445.00
Grants In Lieu of Taxes	568,947.51	568,625.29	611,989.16	624,229.00
<b>Subtotal</b>	<b>17,701,432.02</b>	<b>17,697,940.03</b>	<b>20,211,032.75</b>	<b>20,488,674.00</b>
Less: Requisitions - School Taxes	7,514,679.00	7,514,679.00	8,906,976.00	9,085,116.00
<b>Tax Levy and Grants in Lieu of Taxes</b>	<b>\$ 10,186,753.02</b>	<b>\$ 10,183,261.03</b>	<b>\$ 11,304,056.75</b>	<b>\$ 11,403,558.00</b>
Other Revenue	7,158,474.42	8,833,114.77	11,896,045.19	7,680,827.65
Loan Proceeds	-	-	-	-
Transfers from Acc. Surplus & Reserves	3,308,404.00	2,210,419.59	3,060,350.00	1,530,000.00
<b>TOTAL REVENUE</b>	<b>20,653,631.44</b>	<b>21,226,795.39</b>	<b>26,260,451.94</b>	<b>20,614,385.65</b>
<b>EXPENDITURES</b>				
General Government Services	1,742,023.00	1,648,546.14	1,891,666.92	1,957,587.00
Protective Services	3,602,017.00	3,473,747.26	3,709,952.00	3,784,166.00
Transportation Services	1,854,737.00	1,655,002.56	1,885,603.00	1,872,659.00
Environment Health Services	811,295.00	864,390.88	925,454.41	943,964.00
Public Health & Welfare Services	150,750.00	151,054.31	427,370.00	427,620.00
Environmental Development Services	1,250.00	-	1,250.00	1,280.00
Economic Development Services	586,809.29	629,027.08	643,295.87	595,007.00
Community Services	3,344,777.18	3,369,590.09	3,691,127.88	3,763,951.00
Fiscal Services	7,017,318.01	5,984,380.33	11,409,377.00	4,949,023.00
Transfers to Reserves	1,542,654.96	1,542,654.96	1,675,354.86	2,319,128.65
	20,653,631.44	19,318,393.61	26,260,451.94	20,614,385.65
Allowance for Tax Assets	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>20,653,631.44</b>	<b>19,318,393.61</b>	<b>26,260,451.94</b>	<b>20,614,385.65</b>
<b>NET OPERATING SURPLUS (DEFICIT)</b>	<b>\$ 0.00</b>	<b>\$ 1,908,401.78</b>	<b>-\$ 0.00</b>	<b>\$ -</b>

Adopted by resolution of Council \_\_\_th \_\_\_\_\_ 2024

\_\_\_\_\_  
 Mayor

\_\_\_\_\_  
 Director of Finance and Administration

City of Morden  
 General Operating - Budgeted Revenue & Expenditure  
 2024/2025

Account Title	2023 Budget	2023 Actual*	2024 Budget	2025 Budget
Other Revenue				
Taxes Added	\$ 200,000.00	\$ 308,363.72	\$ 200,000.00	\$ 200,000.00
Licences - Animal	1,000.00	1,230.00	1,000.00	1,000.00
Licences - Business	6,000.00	6,615.00	6,000.00	6,000.00
Licences - Other	200.00	310.00	200.00	200.00
Permits - Building	50,000.00	129,167.34	50,000.00	50,000.00
Permits - Plumbing	-	-	-	-
Fines	27,000.00	34,010.07	27,000.00	27,000.00
Sales of Service - Protective Services	280,606.00	272,766.44	301,485.00	301,500.00
Sales of Service - Transportation	51,500.00	20,951.80	41,500.00	41,500.00
Sales of Service - Humane - Animals	600.00	220.00	600.00	600.00
Sales of Service - Morden Beach	379,340.00	408,792.54	377,300.00	377,300.00
Sales of Service - Environmental Development	9,750.00	8,965.00	15,500.00	15,500.00
Sales of Service - Environmental Health	-	-	-	-
Sales of Service - Recreation Department	700,961.00	1,195,518.82	849,105.00	850,000.00
Sales of Service - Other	12,000.00	10,000.00	-	-
Sales of Goods/Assets	66,997.80	46,119.15	-	-
Rentals	39,380.00	46,367.28	39,564.30	40,000.00
Trailer Park	137,214.00	138,390.00	139,590.00	142,380.00
Returns from Investments	328,400.00	437,014.22	360,000.00	360,000.00
Tax & Redemption Penalties	94,000.00	134,185.37	103,000.00	103,000.00
Provincial Municipal Tax Sharing	1,703,987.33	2,607,447.64	2,607,447.65	2,607,447.65
Conditional Grants - Federal	508,890.00	508,890.00	4,398,461.00	2,290,000.00
Conditional Grants - Provincial	2,096,400.00	2,240,185.00	493,242.00	32,400.00
Tax Certificates	9,000.00	12,655.00	9,000.00	10,000.00
COVID-19 VACCINE SITE REVENUE	-	-	-	-
COVID-19 REIMBURSEMENT	-	-	-	-
Sale of lots	-	-	1,650,000.00	-
Miscellaneous Revenue	<u>455,248.29</u>	<u>264,950.38</u>	<u>226,050.24</u>	<u>225,000.00</u>
<b>Total Other Revenue</b>	<b>7,158,474.42</b>	<b>8,833,114.77</b>	<b>11,896,045.19</b>	<b>7,680,827.65</b>
Loan Proceeds				
Transfers from Reserves	<u>3,308,404.00</u>	<u>2,210,419.59</u>	<u>3,060,350.00</u>	<u>1,530,000.00</u>
<b>TOTAL OTHER REVENUE &amp; TRANSFERS</b>	<b><u>\$ 10,466,878.42</u></b>	<b><u>\$ 11,043,534.36</u></b>	<b><u>\$ 14,956,395.19</u></b>	<b><u>\$ 9,210,827.65</u></b>

Account Title	2023 Budget	2023 Actual*	2024 Budget	2025 Budget
<b>GENERAL GOVERNMENT SERVICES</b>				
Legislative	\$ 193,194.00	\$ 174,706.13	\$ 193,194.00	\$ 197,058.00
Administration Staff	569,882.00	543,045.55	635,088.00	647,790.00
Office	90,480.00	85,685.76	127,715.00	130,269.00
Professional Fees	7,500.00	13,409.70	7,500.00	7,650.00
Audit	28,350.00	28,884.65	28,350.00	28,917.00
Assessment	127,000.00	128,351.00	127,000.00	129,540.00
Civic Centre Maintenance	98,130.00	73,040.60	98,130.00	100,093.00
Elections	-	14,404.08	-	-
IT Department	304,250.00	309,489.84	309,527.92	315,718.00
PDO Building	23,717.00	24,514.03	30,517.00	31,127.00
Damage & Liability Insurance	260,100.00	281,379.60	301,175.00	307,200.00
Grants	101,220.00	97,921.07	138,220.00	138,220.00
Other General Government - Sundry	205,700.00	146,141.79	162,750.00	191,505.00
<b>Sub-Total General Government Services</b>	<b>2,009,523.00</b>	<b>1,920,973.80</b>	<b>2,159,166.92</b>	<b>2,225,087.00</b>
Recoveries - Shared Services	- 267,500.00	- 272,427.66	- 267,500.00	- 267,500.00
<b>TOTAL GENERAL GOVT. SERVICES</b>	<b>\$ 1,742,023.00</b>	<b>\$ 1,648,546.14</b>	<b>\$ 1,891,666.92</b>	<b>\$ 1,957,587.00</b>
<b>PROTECTIVE SERVICES</b>				
Police				
Salary & Benefits	\$ 2,562,279.00	\$ 2,429,844.06	\$ 2,616,331.00	\$ 2,668,658.00
Other	195,820.00	227,158.79	219,127.00	223,510.00
Office Maintenance	144,115.00	142,247.00	150,167.00	153,170.00
Automobiles	68,866.00	87,528.73	84,268.00	85,954.00
Detention of Prisoners	20,275.00	21,942.07	20,300.00	20,706.00
Police Board	4,300.00	2,375.87	4,300.00	4,400.00
Fire				
Salary & Benefits	276,890.00	270,778.80	288,289.00	294,055.00
Other, Public Education & EMO	20,266.00	29,021.42	20,266.00	20,671.00
Office Maintenance	54,800.00	52,367.98	55,400.00	56,508.00
Communications	67,256.00	56,208.14	67,654.00	69,007.00
Hydrant Rentals	57,000.00	57,000.00	57,000.00	58,140.00
Fire Fighting Equipment	115,850.00	83,484.79	111,850.00	114,087.00
Other Expenses & K-9 Unit	11,000.00	11,214.09	12,000.00	12,240.00
Other Protection				
Animal & Pest Control	3,300.00	2,575.52	3,000.00	3,060.00
<b>TOTAL PROTECTIVE SERVICES</b>	<b>\$ 3,602,017.00</b>	<b>\$ 3,473,747.26</b>	<b>\$ 3,709,952.00</b>	<b>\$ 3,784,166.00</b>

Account Title	2023 Budget	2023 Actual*	2024 Budget	2025 Budget
<b>TRANSPORTATION SERVICES</b>				
Planning & Engineering	\$ 552,592.00	\$ 520,828.68	\$ 574,583.00	\$ 586,075.00
Equipment Fuel	75,000.00	77,019.79	75,000.00	76,500.00
Equipment Repairs & Maintenance	155,558.00	198,219.39	164,030.00	167,310.00
Workshop & Yard Operations	135,079.00	94,343.19	145,410.00	148,318.00
Road Maintenance - Labour	166,942.00	109,199.09	171,148.00	174,571.00
Road Maintenance - Materials	72,500.00	71,955.33	75,500.00	77,010.00
Road Maintenance - Dust Control	-	-	-	-
Road Maintenance - Other	2,000.00	111.14	2,000.00	2,040.00
Sidewalks & Boulevards	48,477.00	23,484.09	49,260.00	50,245.00
Ditches & Road Drainage	44,274.00	41,557.01	48,133.00	49,096.00
Snow & Ice Removal - Labour	78,499.00	89,479.09	80,476.00	82,086.00
Snow & Ice Removal - Materials	274,500.00	196,633.02	274,500.00	279,990.00
Street Lighting	170,900.00	165,854.23	170,900.00	174,318.00
Traffic Services	8,000.00	1,628.14	5,000.00	5,100.00
Fleet Program	70,416.00	64,690.37	49,663.00	-
<b>TOTAL TRANSPORTATION SERVICES</b>	<b>\$ 1,854,737.00</b>	<b>\$ 1,655,002.56</b>	<b>\$ 1,885,603.00</b>	<b>\$ 1,872,659.00</b>
<b>ENVIRONMENTAL HEALTH SERVICES</b>				
Garbage and Waste Collection				
Garbage Collection	\$ 244,045.00	\$ 226,210.11	\$ 233,815.00	\$ 238,491.00
Nuisance Grounds	22,784.00	16,441.21	24,107.41	24,590.00
Other Environmental Health				
Recycle	444,466.00	509,178.35	542,532.00	553,383.00
Joint Waste Disposal Grounds	50,000.00	70,761.21	60,000.00	61,200.00
Willcox Road Waste Management	50,000.00	41,800.00	65,000.00	66,300.00
<b>TOTAL ENVIRONMENTAL SERVICES</b>	<b>\$ 811,295.00</b>	<b>\$ 864,390.88</b>	<b>\$ 925,454.41</b>	<b>\$ 943,964.00</b>

Account Title	2023 Budget	2023 Actual*	2024 Budget	2025 Budget
<b>PUBLIC HEALTH &amp; WELFARE SERVICES</b>				
Public Health				
Medical Centre	\$ 125,000.00	\$ 126,210.00	\$ 400,000.00	\$ 400,000.00
Morden Health & Wellness	-	-	-	-
Cemetaries	2,450.00	1,544.88	2,450.00	2,500.00
Social Welfare				
Administration	9,800.00	9,799.43	9,800.00	10,000.00
Social Welfare Assistance	-	-	-	-
Gateway Resources				
Operating Grant	<u>13,500.00</u>	<u>13,500.00</u>	<u>15,120.00</u>	<u>15,120.00</u>
<b>TOTAL PUBLIC HEALTH &amp; WELFARE</b>	<b><u>\$ 150,750.00</u></b>	<b><u>\$ 151,054.31</u></b>	<b><u>\$ 427,370.00</u></b>	<b><u>\$ 427,620.00</u></b>
<b>ENVIRONMENTAL DEVELOP. SERVICES</b>				
Planning & Zoning	\$ 1,250.00	\$ -	\$ 1,250.00	\$ 1,280.00
<b>TOTAL ENVIRONMENTAL DEVELOP.</b>	<b><u>\$ 1,250.00</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 1,250.00</u></b>	<b><u>\$ 1,280.00</u></b>
<b>ECONOMIC DEVELOPMENT SERVICES</b>				
Natural Resources				
Destruction of Pests	\$ -	\$ -	\$ -	\$ -
Veterinary Services	10,551.00	10,551.13	10,973.18	11,193.00
Community Development	370,014.29	392,385.10	358,551.00	365,722.00
Municipal Airport	44,100.00	52,753.48	46,072.00	47,000.00
Regional Development	19,000.00	17,724.00	17,418.00	17,766.00
Industrial Development	22,144.00	25,012.65	83,781.69	26,826.00
Other Economic Development				
Corn & Apple	74,500.00	84,864.63	80,000.00	80,000.00
Public Receptions	-	-	-	-
Day Care & Tabor Home	45,000.00	45,000.00	45,000.00	45,000.00
Tax Title Property	<u>1,500.00</u>	<u>736.09</u>	<u>1,500.00</u>	<u>1,500.00</u>
<b>TOTAL ECONOMIC DEVELOPMENT SERVICES</b>	<b><u>\$ 586,809.29</u></b>	<b><u>\$ 629,027.08</u></b>	<b><u>\$ 643,295.87</u></b>	<b><u>\$ 595,007.00</u></b>

Account Title	2023 Budget	2023 Actual*	2024 Budget	2025 Budget
<b>COMMUNITY SERVICES</b>				
Recreation Department	\$ 1,805,320.00	\$ 1,911,794.48	\$ 1,979,803.00	\$ 2,001,044.00
Parks & Urban Forestry	785,394.00	724,475.88	765,389.00	799,052.00
Morden Beach & Campground	345,617.00	325,852.35	388,238.00	396,003.00
Manitoba Baseball Hall of Fame	26,325.00	26,325.00	26,325.00	26,852.00
Canadian Fossil Discovery Centre	179,480.00	179,479.92	263,960.00	269,239.00
Libraries	188,241.18	185,401.65	201,512.88	205,543.00
School			50,000.00	50,000.00
Old Post Office (Art Gallery)	14,400.00	16,260.81	15,900.00	16,218.00
<b>TOTAL COMMUNITY SERVICES</b>	<b><u>\$ 3,344,777.18</u></b>	<b><u>\$ 3,369,590.09</u></b>	<b><u>\$ 3,691,127.88</u></b>	<b><u>\$ 3,763,951.00</u></b>
<b>FISCAL SERVICES</b>				
Contribution to Capital	\$ 6,594,545.00	\$ 5,561,607.33	\$ 10,986,604.00	\$ 4,526,250.00
Contribution to Utility	-	-	-	-
Debenture Debt Charges	412,189.22	412,189.21	412,189.22	412,189.22
Other Long-term Debt Charges	10,583.79	10,583.79	10,583.78	10,583.78
<b>TOTAL FISCAL SERVICES</b>	<b><u>\$ 7,017,318.01</u></b>	<b><u>\$ 5,984,380.33</u></b>	<b><u>\$ 11,409,377.00</u></b>	<b><u>\$ 4,949,023.00</u></b>
<b>TRANSFERS</b>				
Transfer to Replacement Reserve	\$ 350,000.00	\$ 350,000.00	\$ 641,351.23	\$ 693,351.23
Transfer to General Reserve	683,764.96	683,764.96	1,034,003.63	1,625,777.42
Transfer to Community Dev. Reserve	-	-	-	-
Transfer to Recreation Trust	-	-	-	-
Transfer to Gas Tax Reserve	508,890.00	508,890.00	-	-
<b>TOTAL TRANSFERS</b>	<b><u>\$ 1,542,654.96</u></b>	<b><u>\$ 1,542,654.96</u></b>	<b><u>\$ 1,675,354.86</u></b>	<b><u>\$ 2,319,128.65</u></b>

Account Title	Revenue			
	2023 Budget	2023 Actual*	2024 Budget	2025 Budget
<b>WATER &amp; SEWER CONSUMER REVENUE</b>				
Water Consumer Sales	\$ 1,885,600.00	\$ 2,031,961.42	\$ 1,885,600.00	\$ 1,885,600.00
Sewer Service Charges	563,300.00	605,678.19	563,300.00	563,300.00
Administration Charges	215,400.00	220,560.19	215,400.00	215,400.00
Debenture Charges	-	-	-	-
Discounts, Refunds & Cancellations	-	-	-	-
<b>Net Consumer Revenue - Subtotal</b>	<b>2,664,300.00</b>	<b>2,858,199.80</b>	<b>2,664,300.00</b>	<b>2,664,300.00</b>
Penalties	15,000.00	17,258.20	15,000.00	15,000.00
Hydrant Rentals	57,000.00	57,000.00	57,000.00	57,000.00
Connection Revenue	-	400.00	-	-
Other Revenue	20,000.00	184,814.64	20,000.00	20,000.00
Contribution from Revenue Fund	-	-	-	-
Transfer from Reserve - Utility	2,234,000.00	1,097,133.64	1,861,129.00	1,250,000.00
Debenture	-	-	-	22,000,000.00
Grants	1,765,000.00	-	7,611,079.00	18,500,000.00
<b>TOTAL REVENUE</b>	<b>\$ 6,755,300.00</b>	<b>\$ 4,214,806.28</b>	<b>\$ 12,228,508.00</b>	<b>\$ 44,506,300.00</b>



Account Title	Expenditure			
	2023 Budget	2023 Actual*	2024 Budget	2025 Budget
<b>ADMINISTRATION</b>				
Legislative	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
General Administration	239,623.00	167,235.21	270,554.00	275,965.00
<b>Total Administration</b>	<u>254,623.00</u>	<u>182,235.21</u>	<u>285,554.00</u>	<u>220,000.00</u>
<b>ENGINEERING</b>				
Engineering	-	-	-	-
<b>Total Engineering</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>WATER SUPPLY</b>				
Purification & Treatment	888,195.00	826,020.24	980,791.98	1,000,408.00
Water Purchases	206,265.00	191,046.11	307,446.00	614,892.00
Service of Supply	8,752.00	5,265.62	8,899.00	9,077.00
Transmission & Distribution	185,991.00	153,057.50	187,942.00	191,701.00
Other Water Supply Costs	28,200.00	15,831.50	28,200.00	28,764.00
Connections	68,500.00	3,210.20	69,753.00	71,150.00
<b>Total Water Supply</b>	<u>1,385,903.00</u>	<u>1,188,010.77</u>	<u>1,583,031.98</u>	<u>1,915,992.00</u>
<b>SEWAGE COLLECTION &amp; DISPOSAL</b>				
Sewage Collection System	89,676.00	49,681.89	91,195.00	93,019.00
Sewage Lift Station	67,526.00	52,006.61	68,667.00	70,040.00
Sewage Treatment & Disposal	110,705.00	105,594.47	111,814.00	114,050.00
Other Sewage Collection & Disposal Costs	8,300.00	4,150.00	8,300.00	8,466.00
<b>Total Sewage Collection &amp; Disposal</b>	<u>276,207.00</u>	<u>211,432.97</u>	<u>279,976.00</u>	<u>285,575.00</u>
<b>CONTRIBUTION TO CAPITAL</b>	<u>3,999,000.00</u>	<u>1,113,231.00</u>	<u>9,472,208.00</u>	<u>41,750,000.00</u>
<b>TRANSFERS TO RESERVES</b>				
Utility Capital Fund	-	-	-	-
Utility Replacement Fund	588,757.56	1,269,087.20	356,928.58	83,923.56
<b>Total Transfers to Reserves</b>	<u>588,757.56</u>	<u>1,269,087.20</u>	<u>356,928.58</u>	<u>83,923.56</u>
<b>DEBENTURE DEBT CHARGES</b>	250,809.44	250,809.44	250,809.44	250,809.44
<b>OTHER LONG-TERM DEBT CHARGES</b>	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<u>6,755,300.00</u>	<u>4,214,806.59</u>	<u>12,228,508.00</u>	<u>44,506,300.00</u>
<b>NET OPERATING SURPLUS (DEFICIT)</b>	<u>\$ -</u>	<u>-\$ 0.31</u>	<u>\$ -</u>	<u>\$ -</u>

**CALCULATION OF TAX LEVIES  
CITY OF MORDEN  
For the Year 2024**

Education (Requisition) Taxes:	Assessments				Expenditures			Mill Rate [M/R]	Revenues			
	Taxable	Converted Fees Asmt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Converted Fees Revenue	Total
Education Support Levy (ESL)	115,223,280		11,955,390	127,178,670	1,033,762.00	-	1,033,762.00	8.128	936,534.82	97,173.41	53.77	1,033,762.00
School Division - WSD	545,997,000	4,723,020	16,852,170	567,572,190	7,873,214.00	-	7,873,214.00	13.872	7,574,070.38	233,773.30	65,370.31	7,873,214.00
<b>Total Education Taxes</b>	<b>661,220,280</b>	<b>4,723,020</b>	<b>28,807,560</b>	<b>694,750,860</b>	<b>8,906,976.00</b>	<b>-</b>	<b>8,906,976.00</b>		<b>8,510,605.20</b>	<b>330,946.71</b>	<b>65,424.08</b>	<b>8,906,976.00</b>

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Municipal Taxes:	Assessments				Expenditures			Mill Rate Frt/PP	Revenues			
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues Transfers	Total
<b>General Borrowing</b>												
Lagoon Expansion L.I.				-		-	-		-	-		-
AEC Ice plant/generator/floor replacement	561,056,460	45,194,520	14,401,150	620,652,130	175,843.77	199.22	175,644.55	0.283	171,569.03	4,075.53		175,644.55
Tabor Infrastructure	561,105,270		16,852,170	577,957,440	140,053.84	389.82	140,443.66	0.243	136,348.58	4,095.08		140,443.66
03-2019 Fire Heavy Rescue	560,992,420	45,192,890	14,401,150	620,586,460	96,291.61	100.71	96,190.90	0.155	93,958.72	2,232.18		96,190.90
<b>Local Improvement Borrowing</b>												
Frontage Levies -by-law 9-2016 Dogwood/Iris				-	10,583.79		10,583.79		10,583.79			10,583.79
Frontage Levies -by-law 16-2023 Loren Drive				-	115,273.89		115,273.89		115,273.89			115,273.89
<b>Special Services Levies</b>												
Sanitation Collection, Tipping fee				-	556,485.92		556,485.92	PP\$163.48	552,889.36	3,596.56		556,485.92
Hospital Contribution					400,000.00		400,000.00	PP\$91.00	400,000.00			400,000.00
School contribution					50,000.00		50,000.00	PP\$11.35	50,000.00			50,000.00
Municipal Assessment	561,105,270		16,852,170	577,957,440	127,000.00	150.64	127,150.64	0.220	123,443.16	3,707.48		127,150.64
Special Services	561,056,460	45,194,520	14,401,150	620,652,130	3,549,367.00	142.53	3,549,509.53	5.719	3,467,149.35	82,360.18		3,549,509.53
<b>Deficit Recovery</b>												
General				-								
Utility				-								
<b>Reserve Funds</b>												
General Reserve	561,151,550		16,852,170	578,003,720	1,034,003.63	45.03	1,034,048.66	1.789	1,003,900.12	30,148.53		1,034,048.66
Machinery Reserve	561,151,550		16,852,170	578,003,720	641,351.23	232.90	641,584.13	1.110	622,878.22	18,705.91		641,584.13
<b>General Municipal</b>												
General Levy	561,151,550		16,852,170	578,003,720	4,531,519.83	29.33	4,531,549.16	7.840	4,399,428.15	132,121.01		4,531,549.16
Business fees - BellMTS					4,516.00		4,516.00		4,516.00			4,516.00
Other Revenue and Transfers					14,827,471.11		14,827,471.11				14,827,471.11	14,827,471.11
<b>Total Municipal</b>					<b>26,259,761.62</b>	<b>690.32</b>	<b>26,260,451.94</b>	<b>17.359</b>	<b>11,151,938.38</b>	<b>281,042.45</b>	<b>14,827,471.11</b>	<b>26,260,451.94</b>

<b>Total (Education + Municipal) Taxes</b>					<b>35,166,737.62</b>	<b>690.32</b>	<b>35,167,427.94</b>		<b>19,662,543.58</b>	<b>611,989.16</b>	<b>14,892,895.19</b>	<b>35,167,427.94</b>
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**SUNDRY REVENUE AND EXPENDITURE ANALYSIS**  
**CITY OF MORDEN**  
**For the Year 2024**

**Part 1 - Grants in Lieu of Taxes**

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm/Residential	Other				
Housing (MHRC)	3,685,110.00		31.231	115,089.67	2,779.16	117,868.83
Manitoba Hydro		145,150.00	39.359	5,712.96		5,712.96
		56,820.00	39.359	2,236.38		2,236.38
Centra Gas		2,451,020.00	33.202	81,378.77		81,378.77
		19,050.00	39.359	749.79		749.79
		24,840.00	39.359	977.68		977.68
Highways Transportation (Highways Yard)		632,980.00	39.359	24,913.46		24,913.46
Attorney General - Court House		694,400.00	39.359	27,330.89	326.96	27,657.85
Attorney General - Land Titles Office		159,450.00	39.359	6,275.79	163.48	6,439.27
Sustainable Dev. - Crown Land (Lake)		18,790.00	39.359	739.56		739.56
Post Office		762,710.00	39.359	30,019.50	163.48	30,182.98
Research Station	343,610.00		31.231	10,731.28		10,731.28
Farm	340,780.00		31.231	10,642.90		10,642.90
		6,433,510.00	39.359	253,216.52		253,216.52
Farm	527,280.00		31.231	16,467.48		16,467.48
RCMP		556,670.00	39.359	21,909.97	163.48	22,073.45
	4,896,780.00	11,955,390.00		608,392.60	3,596.56	
Total - Pages 1, 8						611,989.16

**Part 2 - Conditional Grant**

Government Agency	Purpose	Amount
MANITOBA GOVERNMENT		
Public Works	Airport Grant	2,400.00
MANITOBA GOVERNMENT	Day Care Project	4,398,461.00
MANITOBA GOVERNMENT	Strat Plan	51,280.00
Total - Page 8		4,452,141.00

**Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount
Total - Page 1				-

**Part 3 - Transfers to Recover Previous Year's Deficit - Utility Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount

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**CITY OF MORDEN 2024  
GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES**

Part 1 - Debenture Debt Charges

Page 11

Purpose	By-Law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total	Frontage	Other	Net Requirement	Area to be Levied
<b>Debentures -</b>											
Tabor Home Infrastructure	30-2017	2027	\$ 509,649.07	\$ 120,174.18	\$ 389,474.89	\$ 19,879.66	\$ 140,053.84			\$ 140,053.84	
Fire Heavy Rescue Vehicle	03-2019	2029	519,475.82	80,057.99	439,417.83	16,233.62	96,291.61			96,291.61	
Repairs and Upgrades at Access Event Centre	02-2021	2035	1,802,949.38	130,770.04	1,672,179.34	45,073.73	175,843.77			175,843.77	
<b>Debentures - Not Sold</b>											
Paving - Conner/Dogwood	5-2011	2021	-	-	-	-	-	-			
Dogwood / Iris L.I.	9-2016	2026	29,937.41	9,685.66	20,251.75	898.12	10,583.78	10,583.78			
							\$ 10,583.78	\$ 10,583.78		\$ 412,189.22	

Part 2 - Summary (by area) - to be carried forward to page 8

Area to be Levied	Taxable Assessment	Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised by Frontage	Raised by Other Rev.	Raised by Mill Rate
At Large	\$ 561,151,550	\$ 45,194,520	\$ 16,852,170	\$ 623,198,240	\$ 412,189.22			\$ 412,189.22
Various					\$ 10,583.78	\$ 10,583.78		
					\$ 422,773.00	\$ 10,583.78	\$ -	\$ 412,189.22

CITY OF MORDEN 2024

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

Part 1 - Debenture Debt Charges

Page 12

Purpose	By-Law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total	Frontage	Other	Net Requirement	Area to be Levied
<b>Debentures - Sold</b>											
Lagoon Expansion	31-2007	2022	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	
Water Storage	17-2013	2028	\$ 1,110,313.36	204,176.28	906,137.08	46,633.16	250,809.44		\$ 250,809.44		
							\$ 250,809.44				
								\$ -	\$ 250,809.44	\$ -	

Part 2 - Summary (by area) - to be carried forward to page 8

Area to be Levied	Taxable Assessment	Exempt Assessment	Grant Assessment	Total Requirement	Total Requirement	Raised by Frontage	Raised by Other Rev.	Raised by Mill Rate
Local Improvement				\$ -	\$ 250,809.44		\$ 250,809.44	\$ -
				\$ 250,809.44		\$ -	\$ 250,809.44	\$ -

CAPITAL ESTIMATES								
2024								
Particulars of Expenditure	Estimated Total Cost	Borne By Carryover/surplus	Borne By Operating	Borne By Utility Fund	Borne By Reserve	Borne By Debenture	Borne By Grant (Utility)	Borne By Grant/Other
<b>ADMINISTRATION</b>								
Civic Centre renovation	150,000		\$ 150,000.00					
Folding machine	15,000		15,000.00					
Strategic Plan	51,280							\$ 51,280.00
Suncatch	50,000	50,000						
<b>COMMUNITY DEVELOPMENT</b>								
Daycare Project	4,398,461							\$ 4,398,461.00
<b>IT</b>								
Phone system backup	5,000	5,000.00						
Photocopier (Civic Centre Office)	15,000		15,000.00					
Backup battery replacement	5,000		5,000.00					
Network Attached Storage (Civic Centre Office)	7,500		7,500.00					
Camera (Phase 2) for Fire, PW, PDO, CC, WTP, AEC	20,000		20,000.00					
Marketing - Billboard replacement	15,000	15,000.00						
Marketing misc (batteries, lighting) (to operational budget)	3,000		3,000.00					
<b>POLICE DEPT.</b>								
Police Vehicle	95,000				95,000.00			
Ballistic Vest Replacements (x4)	8,000		8,000.00					
Photocopier (Police)	15,000		15,000.00					
Office laptops (x4) (per IT recommendation)	8,000		8,000.00					
Rifle Suppressors (x9)	11,684		11,684.00					
5 Tasers, cartridges, charges, holsters	25,000		25,000.00					
Solutions IT	4,500		4,500.00					
1 Laptop for vehicle, RAM for others	6,500		6,500.00					
Chief's desk	10,955		10,955.00					
Chairs upstairs	8,000		8,000.00					
laser speed timing device	5,500		5,500.00					
Constable's Desks	27,535		27,535.00					
Cell doors replacement (Cell doors get pushed open when forced)	38,000		38,000.00					
Back door replacement (doesn't close and stays open)	5,271		5,271.00					
Window replacement (at Sean's office) aesthetic purpose to match th	7,025		7,025.00					
Carpet replacement (constables area)	3,160		3,160.00					
Roof top unit replacement (for heat exchange)	16,800		16,800.00					
<b>FIRE DEPARTMENT</b>								
Ladder Truck Replacement (used)	950,000	950,000.00						
Safety Equipment	180,050				180,050.00			
Turn Out Gear	20,000		20,000.00					
Fire Hall Back Up Generator	20,000		20,000.00					
Hall lighting upgrade to LED's	10,000		10,000.00					
<b>PLANNING &amp; ENGINEERING</b>								
Roof top unit (PDO Bldg)	16,800		16,800.00					
New industrial Park servicing (watermain 500LM incl. 6 hydrants and services, 600m sewermain, 400m of road)	1,650,000							1,650,000.00
Infrastructure Master Plan (subject to grant funding)	350,000							350,000.00
Design of trunk sewer (14 north)								
Parkhill sidewalk from Exeter to new school	160,000				160,000.00			
Wardrop-Manchester sidewalk	100,000				100,000.00			
Design of 1st st reconstruction from Wardrop Street to 40 Acre site (Subject to grant funding)	40,000		20,000.00					20,000.00
Maple Street Bridge reconstruction	40,000				40,000.00			
Parkhill Bridge sidewalk connections	43,000				43,000.00			
Day Care Site water and sewer services	30,000		30,000.00					
Mountain to 19th Street sidewalk along Gilmour on the park side and along west side of 19th street to Wardrop street.)	138,000				138,000.00			
Sunset Drive from Northview to Mountain	30,000				30,000.00			
Wardrop Street sidewalk from 1st street to 2nd street on north side	20,000		20,000.00					
Elam to 6th Street, through the green space; 1.8m wide gravel path (280m)	20,000		20,000.00					
Fairway Drive Sidewalk	115,000		115,000.00					
Alvey St paving to Maple St (180SM)	25,000		25,000.00					
<b>PUBLIC WORKS</b>								
Buyout of leased vehicles (4 units)	102,221		102,221.00					
<i>Public Works</i>								
John Deere 770g Grader (To replace 2014 John Deere 770g Grader)	520,000				520,000.00			
Dodge 2500 (To replace 2004 Dodge 2500)	130,000				130,000.00			
Kenworth single axle (To replace 2005 Kenworth Single Axle)	120,000				120,000.00			
Bob Cat Tool Cat	40,000		40,000.00					
Bobcat Attachments	25,000		25,000.00					
<i>Parks &amp; Urban Forestry</i>								
Ford F-150 XLT (to replace 2009 Ford F-150 XLT)	80,000		80,000.00					
Bobcat CT230 Tractor	30,000		30,000.00					
Utility side by side Kubota RTV 900	25,000		25,000.00					
Kubota Front Deck Mower	15,000		15,000.00					
John Deere Front Deck Mower	15,000		15,000.00					
Bobcat attachments	5,000		5,000.00					
<i>Planning &amp; Engineering</i>								
<i>Community Services</i>								
Dodge Ram 2500 (to replace 2004 Dodge Ram 2500)	80,000		80,000.00					
Bobcat S590 skid steer	30,000		30,000.00					
<b>RECREATION</b>								
Arena lighting	39,562							39,562.00
Padded chairs (200 grey chairs for the hall)	12,000		12,000.00					
10 plastic tables	4,500		4,500.00					
Zamboni (New) (5-year rotation)	150,000				150,000.00			
Ball diamond machine	65,000		65,000.00					
Mower	20,000		20,000.00					
Beach Boardwalk lighting upgrade (8)	14,300	14,300.00						
<b>URBAN AND FORESTRY</b>								
40-acre project(dependent on outcome of grant application)	120,000				120,000.00			
Lakeside Cemetery	100,000				100,000.00			
Corridor Pathway	100,000	100,000.00						
New trail south of the Lake (\$25k grant if approved)	50,000		50,000.00					
Yard Security Fence (surrounding the shop area with lockable gate)	40,000		40,000.00					
Park Amenity (accessibility swing in Morden Park, Updating Lions	40,000		40,000.00					

In-Ground Garbages	25,000		25,000.00					
<b>UTILITY</b>								
6th Street 400 Block Watermain renewal (370m)	396,000.00			198,000.00			\$ 198,000.00	
Wastewater Treatment design (Agreement \$1.6M)	1,266,107.00			633,053.50			\$ 633,053.50	
Water Treatment Plant Standpipe Design (Agreement \$100k)	99,536.00			49,768.00			\$ 49,768.00	
Pembina River Diversion preliminary design and EAP	120,000.00			60,000.00			\$ 60,000.00	
Sewer System Model	40,000.00			40,000.00				
Morden 2nd Reservoir on DHC preliminary design	400,000.00			200,000.00			\$ 200,000.00	
Décor Lift Station (Agreement \$1.475M)	241,866.00			120,933.00			\$ 120,933.00	
Raw Water Supply Pre-Design and EAP (orig'l \$220k)	18,649.00			9,324.50			\$ 9,324.50	
Design of trunk sewer (14 north)	50,000.00			50,000.00				
Wastewater Treatment Plant and lagoon upgrade construction	6,000,000.00						\$ 6,000,000.00	
Carbon Steel tank (mixing soda ash) replacement	30,000.00			30,000.00				
Satelite leak detection (for water loss)	31,050.00			31,050.00				
Ultrasound and radar wastewater flow meters	10,000.00			10,000.00				
Replacement of heater in lower area	7,500.00			7,500.00				
Replacement of heater in carbon room	7,500.00			7,500.00				
HVAC at holding room (treated water)	74,000.00			74,000.00				
Water Treatment Plan Upgrade (including Algae control)	680,000.00			340,000.00			\$ 340,000.00	
<b>TOTAL</b>	<b>\$ 20,458,812.00</b>	<b>\$ 1,134,300.00</b>	<b>\$ 1,416,951.00</b>	<b>\$ 1,861,129.00</b>	<b>\$ 1,926,050.00</b>	<b>\$ -</b>	<b>\$ 7,611,079.00</b>	<b>\$ 6,509,303.00</b>

**PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS**

Reserve Name and By-Law No.	General Fund Transfers	Community Dev't Transfers	Gas Tax Transfers	Utility Fund Transfers	Replacement Reserve	Cemetery Fund Transfers
	To Capital	To Capital	To Capital	To Capital	To Capital	To Capital
General Reserve	\$ 1,134,300					
Community Dev't Reserve		\$ 120,000				
Machinery Replacement					\$ 1,195,050	
Utility Fund				\$ 1,861,129		
Gas Tax Reserve			\$ 511,000			





PURPOSE	CAPITAL EXPENDITURE					SOURCE OF FUNDS				
	2025	2026	2027	2028	2029	Total	Operating	Reserves	Debenture Sales	Other
<b>PARKS &amp; FORESTRY</b>										
40ac	50,000	50,000	50,000	50,000		200,000.00	100,000.00			
Lakeside Cemetery	100,000	100,000				200,000.00		200,000.00		
Trails/Pathways	20,000	20,000	20,000	20,000		80,000.00	80,000.00			
Park Amenity	40,000	40,000	40,000	40,000		160,000.00	160,000.00			
Skate Park-Sport Courts	250,000	250,000				500,000.00		500,000.00		
<b>ENGINEERING</b>										
Intersection upgrade at 1st street and Hwy#3. (Province will pay)	1,500,000					1,500,000.00				1,500,000.00
Thornhill Service Lane, Reconstruction of Thronhil Service Lane from TimHorton to McDonalds (Subject to grant funding)	790,000					790,000.00				790,000.00
South Railway Road sidewalk, Removal of existing 4 feet wide sidewalk and reconstruction of 8 feet wide pathway on North side of S Railway Street from 9th st to Mountain to be 8ft wide asphalt( 720meters). Removal of existing sidewalk (PW)	200,000					200,000.00	200,000.00			
Intersection upgade at Wardrop and 5th Street	85,000					85,000.00	85,000.00			
Exeter road surfacing (only asphalt replaceme	60,000					60,000.00	60,000.00			
Academy Street grade correction at PR432	52,250					52,250.00	52,250.00			
1st st reconstruction from Wardrop Street to 40 Acre site		2,200,000				2,200,000.00				2,200,000.00
Airport runway		300,000		300,000		600,000.00				600,000.00
9th st to 10th st 400bl , road repairs following watermain replacement		300,000				300,000.00		300,000.00		
Sunset Drive sidewalk, Northview to Brookside Way to the foot bridge on Dead Horse Creek (450m)		120,000				120,000.00	120,000.00			
Stephen St backlane 8th to 7th St		120,000				120,000.00	120,000.00			
Stephen backlane Mountain to 15th		120,000				120,000.00		120,000.00		
Airport Self-Serve Fueling Terminal		30,000				30,000.00	30,000.00			
Controlled Intersection PTH 3 and La Vereandrye Blvd			1,700,000			1,700,000.00				1,700,000.00
Industrial Park phase -2 construction			1,500,000	1,500,000		3,000,000.00				3,000,000.00
7th st to 8th st 400bl , road repairs following watermain replacement			300,000			300,000.00		300,000.00		
Stephen St backlane 7th to 6th St			120,000			120,000.00		120,000.00		

PURPOSE	CAPITAL EXPENDITURE						SOURCE OF FUNDS			
	2025	2026	2027	2028	2029	Total	Operating	Reserves	Debenture Sales	Other
7th St West, Curbing and sidewalk from Stephen St to N Railway St (stamped at intersections), widening the boulevards by 1.2m			110,000			110,000.00	110,000.00			
7th St East, Curbing and sidewalk from Stephen St to N Railway St backlane (stamped at Stephen St)			50,000			50,000.00	50,000.00			
Elam to 6th Street, 280m 1.8m long along Rampton and cut through t the 6th Street				85,000		85,000.00	85,000.00			
Kinsman Path, Reconstruct 1.8m wide pathway 600m				80,000		80,000.00	80,000.00			
Morden Park, Moving sidewalk from the curb into the park, 1.8m wide concrete (365m)				55,000		55,000.00	55,000.00			
12th St @ Morden Park, Moving sidewalk from the curb into the park, from Wardrop to Gilmour; 1.8m wide concrete (225m)				30,000		30,000.00	30,000.00			
Parkhill from Mountain to 12th St, road reconstruction due to extensive alligator cracking and heaving (10m*280m), 100mm asphalt pavement					340,000	340,000.00	340,000.00			
Gilmour @5th to Wardrop @2nd st , road repairs following watermain replacement					330,000	330,000.00	330,000.00			
Route 100, 2.4m asphalt path from Stephen St to 3M (1160m)					250,000	250,000.00	250,000.00			
7th St 100bl, east side improvements					100,000	100,000.00	100,000.00			
Art Gallery corner, replacing paving stones with stamped concrete + expanding tree wells (160sq.m)					50,000	50,000.00	50,000.00			
<b>PUBLIC WORKS</b>										
Bob Cat Tool Cat		40,000		40,000		80,000.00	80,000.00			
Case 621F XR Loader	500,000					500,000.00		500,000.00		
Public Works Shop Expansion	450,000					450,000.00		450,000.00		
S595 Bobcat Skid loader	30,000		30,000		30,000	90,000.00		90,000.00		
Dodge Ram 1500			65,000			65,000.00		65,000.00		
Ravo Street Sweeper				300,000		300,000.00		300,000.00		
Bobcat S590 Skid Steer (Park)	30,000		30,000		30,000	90,000.00		90,000.00		
Chevy Silverado 1500 (Eng'g)		70,000				70,000.00		70,000.00		
Dodge Ram 1500 (Eng'g)				70,000		70,000.00		70,000.00		

PURPOSE	CAPITAL EXPENDITURE						SOURCE OF FUNDS			
	2025	2026	2027	2028	2029	Total	Operating	Reserves	Debenture Sales	Other
Bobcat S590 skid steer (CS)		30,000		30,000		60,000.00		60,000.00		
Chevy Silverado 1500 (Beach)	70,000					70,000.00		70,000.00		
<b>TOTALS</b>	<b>\$ 4,526,250.00</b>	<b>\$ 5,567,500.00</b>	<b>\$ 4,234,000.00</b>	<b>\$ 2,803,000.00</b>	<b>\$ 1,263,000.00</b>	<b>\$ 18,393,750.00</b>	<b>\$ 3,198,750.00</b>	<b>\$ 5,305,000.00</b>	<b>\$ -</b>	<b>\$ 9,790,000.00</b>

Source of Funds	2025	2026	2027	2028	2029	TOTAL
Annual						
OPERATING	\$ 706,250.00	\$ 717,500.00	\$ 389,000.00	\$ 503,000.00	\$ 1,103,000.00	\$ 3,418,750.00
RESERVES	1,530,000.00	4,550,000.00	645,000.00	500,000.00	160,000.00	7,385,000.00
DEBENTURE SALES	-	-	-	-	-	-
OTHER	2,290,000.00	300,000.00	3,200,000.00	1,800,000.00	-	7,590,000.00
	\$ 4,526,250.00	\$ 5,567,500.00	\$ 4,234,000.00	\$ 2,803,000.00	\$ 1,263,000.00	\$ 18,393,750.00

FOR MUNICIPAL USE ONLY		FOR DEPARTMENTAL USE	
ADOPTED BY RESOLUTION OF COUNCIL _____, 2024			
_____	_____	_____	_____
Mayor	Director of Finance and Administration	Date Received	Authorized Signature

Purpose	CAPITAL EXPENDITURE					Total	SOURCE OF FUNDS			Page 14 (C)
	2025	2026	2027	2028	2029		Operating	Reserves	Debenture Sales	Other
Wastewater Treatment	37,000,000.00	31,500,000.00				68,500,000.00			\$ 48,220,000.00	20,280,000.00
Standpipe reconstruction	3,500,000.00					3,500,000.00			1,750,000.00	1,750,000.00
Pembina River Diversion			5,000,000.00	12,000,000.00		17,000,000.00			8,500,000.00	8,500,000.00
Flusher Truck (Utilities, to replace 2015 Kenworth)	600,000.00					600,000.00		600,000.00		
Gilmour @5th to Wardrop @2nd St watermain replacement/extension and looping 250m.	200,000.00					200,000.00		200,000.00		
9th st and 10th st 400bl DI waetramin replacement , Replacement of watermain. Total length 550m	450,000.00					450,000.00		450,000.00		
7th st to 8th st 400bl DI pipe replacement , Replacement of Watermain on 7th Street and 8th Street 400 block and includes the bay portion.Total length 520m		450,000.00				450,000.00		450,000.00		
1st Street Watermain Renewal from Wardrop Street to Rampton Street		500,000.00				500,000.00		500,000.00		
Rd 14 N Trunk Sewer, FromWardrop Dr to 1st Street along Rd 14 N			2,000,000.00	1,000,000.00		3,000,000.00			3,000,000.00	
Water Treatment Plant upgrade				500,000.00	4,500,000.00	5,000,000.00			2,500,000.00	2,500,000.00
New watermain along 14N from Mountain Street to 1st Street				850,000.00		850,000.00			850,000.00	
Upgrade 6" AC watermain to 10"PVC from WTP to Mountain Street				1,200,000.00		1,200,000.00			1,200,000.00	
Mountain Street watermain from Alvey Street to Parkhill, 1500m of 250mm watermain to augment supply and provide fire protection along Mountain Street					1,000,000.00	1,000,000.00			1,000,000.00	
<b>TOTALS</b>	<b>\$ 41,750,000.00</b>	<b>\$32,450,000.00</b>	<b>\$ 7,000,000.00</b>	<b>\$ 15,550,000.00</b>	<b>\$ 5,500,000.00</b>	<b>\$ 102,250,000.00</b>	<b>\$ -</b>	<b>\$ 2,200,000.00</b>	<b>\$ 67,020,000.00</b>	<b>\$ 33,030,000.00</b>

Source of Funds	2025	2026	2027	2028	2029	TOTAL
Annual						
OPERATING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RESERVES	1,250,000.00	950,000.00	-	-	-	2,200,000.00
DEBENTURE SALES	22,000,000.00	27,970,000.00	4,500,000.00	9,300,000.00	3,250,000.00	67,020,000.00
OTHER	18,500,000.00	3,530,000.00	2,500,000.00	6,250,000.00	2,250,000.00	33,030,000.00
	<b>\$ 41,750,000.00</b>	<b>\$ 32,450,000.00</b>	<b>\$ 7,000,000.00</b>	<b>\$ 15,550,000.00</b>	<b>\$ 5,500,000.00</b>	<b>\$ 102,250,000.00</b>

FOR MUNICIPAL USE ONLY	FOR DEPARTMENTAL USE
ADOPTED BY RESOLUTION OF COUNCIL _____, 2024	
_____ Mayor	_____ Date Received
_____ Department of Finance and Administration	_____ Authorized Signature

## Summary of Departments

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**General Government Services** - Mayor and Council, Office Staff and Expense, Civic Centre Maintenance, Information & Technology, PDO Building, Legal costs, Audit costs, Assessment levy costs, Elections, Insurance, Grants to Organizations, and Other General Government Expenditures

**Protective Services** - Police Department, Fire Department, Emergency Measures, and Animal Control

**Transportation Services** - Engineering, Equipment Operation, Workshop and Yard Operations, Road Maintenance, Sidewalk Maintenance, Ditches and Road Drainage, Snow and Ice Removal, Street Lighting, and Traffic Services (signage)

**Environmental Health Services** - Garbage Collection, Compost Site Grounds, Recycling Program, and Joint Waste Disposal Grounds

**Public Health & Welfare Services** - Cemeteries, Social Assistance, Gateway Resources, Agassiz Medical Centre

**Environmental Development Services** - Planning & Zoning

**Economic Development Services** - Morden Veterinary Clinic, Morden Airport, Pembina Valley Conservation District, Morden Chamber of Commerce, Community Development Officer, Morden Community Development Corporation, Annexed Lands when approved, Morden Community Handivan, Pembina Valley Tourism, Western School Division Bussing, Morden Industrial Park, Corn & Apple, Communications Coordinator, and Day Care for the next 10 years, Parks & Urban Forestry

**Community Services** - Community Centre, Hall and Grounds, Recreation Programs, Community Justice Coordinator, By-law Enforcement Officer, Minnewasta Beach and Campground, Canadian Fossil Discovery Centre, Manitoba Baseball Hall of Fame, Morden Library, Minnewasta Golf & Country Club, Old Post Office Building (Pembina Hills Artists)

**Fiscal Services** - Capital Purchases, Transfers to Reserves, Contribution to Utilities, and Debenture Payments